## Keeping the trains running

System complexity

Helen Hunter-Jones and Alex Deas

## A day in the life of Network Rail

Every day, 22,000 passenger trains and 2,000
 freight trains use the rail network.

At peak times, critical parts of the network now run at close to 100 per cent capacity.

The railway network has over 20,000 miles of track, 30,000 bridges and tunnels, 40,000 signals and almost 6,000 level crossings.

Trains run 24 hours a day, 365 days a year

## Timetable in numbers

- 24,000 trains
- delivering over 4.5 million passengers
- travelling over 900,000 track miles
- to pass over 1.5 million signals on green
- to arrive at 220,000 station stops
- to arrive at the advertised minute
- 23 franchised Train Operating Companies
- 4 main freight operating companies
- 1000s of NR access requirements for maintenance, renewals and enhancements


## Validating a single Junction



Source texts for 1 validation:

- What has been bid by the operator and has been uploaded into TPS
- Train planning rules
- National sectional appendix ( line speeds)
- Signalling diagrams
- 5 Mile diagrams
- Stock Diagrams ( train formation)
- Trust ( TOPS)
- Network Code Part D




## Edinburgh-Glasgow

Improvement
Programme (EGIP)

The Edinburgh Glasgow Improvement Programme (EGIP) is a comprehensive package of improvements to Scotland's railway infrastructure. A Scottish Government priority, the $£ 742 \mathrm{~m}$ EGIP is being delivered by Network Rail and includes modernisation and upgrades to...


## Crossrail

With the Elizabeth line open fully in 2019, 1.5 million more people will be able to get to central London within 45 minutes Crossrail is a very important and exciting project for rail users in..


## Derby resignalling

 project£200m has been invested in the railway in Derby This project was the biggest rail investment in Derby station for decades and is a key part of the Midlanc Main Line upgrade which will improve journeys...

## Enhancement programmes in numbers

In 2017 we delivered over £6bn
in new infrastructure.
This equated to: 22\%
of UK infrastructure

## Around 5000

 Projects across the UK

## Sources of Complexity for Capital Delivery



## 筑 <br> Department for Transport

 GD NORTH
## Managing Complexity Risk



Risk Registers


Quantitative Risk Analysis


Risk Reporting and Oversight


Lessons
Learned

02:48 - An incident near Cheltenham closes the line


08:48 - Six hours later, the impact is being felt around the area



22:48-20 hours on and the effects are being felt across the country


## How impact spreads

